

The President's office must think way ahead; it must establish policies that are good not merely for this year, but for years to come. Dr. MacRae always says that when a student comes to him with a request for any sort of change it must be thought through not merely with the ~~thought of~~ the welfare of the one student in mind but with the question of what the effect of an exception here will be upon other students. He would like to give every student every possible privilege, but if the Seminary is to move forward there must be a definite system under which people know exactly where they stand. He always says that it is not right to give any students a privilege unless any other student who is equally entitled to it has the same privilege. In fact he does not stop there; he says that if a student is to be given an exception ^{from} ~~for~~ some rule or other, it is not enough to say any other student who asks for it and has just as much reason will also receive it; it must also be brought to the attention of every other student who might be so entitled. He remembers that in his student days nothing made him more disgusted than to find that after he had, at considerable inconvenience to himself, carefully obeyed a rule ~~xxxxx~~ all through the year ~~xxxxxxxxxxxxxxxxxxxx~~ to learn at the end that others who had merely gone and asked to be relieved of it had been. He feels that for correct administration it is extremely important that things be handled uniformly and justly.

Another point that impressed him is that the Seminary is like an airplane which is moving through the air. It seems to be going smoothly, yet there are many things that have to be kept just right if it is to continue to go in this way. Important changes cannot be made while it is in motion. It is very easy to make an important change while the ship is ~~in~~ on the ground, but once it is airborne it must proceed along ~~xxx~~ the designated course or disaster may result. In the progress of the Seminary there are hundreds of ~~xxxxxx~~ various aspects, all interlinked together. When someone comes with a suggestion for a change, he always says, "I appreciate greatly any ~~suggestion~~ suggested change; I will think it through very carefully, and if it seems good I will consider putting it into effect next year." I never make any vital change while the year is in progress.